Overview of Financial Statements 2019

2018/19 was a phenomenal year for LCP, with our talent base, client portfolio and industry reputation reaching new heights. My personal highlights are as follows:



Aaron Punwani, CEO

<u>aaron.punwani@lcp.uk.com</u> +44 (0)20 7432 6785

PIPA Awards

LCP won an unprecedented 5 awards at the Pension and Investment Provider Awards (PIPA) 2019 amongst strong competition.

| Pensions Contract Not Net Transformer Pension Not Net Transformer Pension Not Net Transformer Pension Net Net Transformer Pension Net | Pensions Copper Provide and Internet Provide and Internet | Pensions Experi Protection Address Protection Address 2019 | Pensions expert Minister And For Street | Pensions Contractive Contraction Pension and Vice Contraction P |
|--|--|--|--|--|
| Winner DERISKING CONSULTANT OF THE YEAR LCP | Winner EMPLOYEE BENEFITS CONSULTANT OF THE YEAR LCP | Winner INVESTMENT CONSULTANT OF THE YEAR | Winner ACTUARIAL CONSULTANT OF THE YEAR LCP | Winner 20 YEARS OF EXCELLENCE IN DEFINED CONTRIBUTION LCP |

UK Professional Pensions Awards

LCP won "Investment Consultantancy of the Year" and "Diversity and Inclusion Excellence" at the UK Professional Pensions Awards 2019. This followed our firm award for supporting diversity at the inaugural Women in Pensions awards in 2018.

PROFESSIONAL DENSIONS UK PENSIONS UK PENSIONS UK PENSIONS UK PENSIONS WINNER
Image: Constraint of the set of the s

Football Analytics

Our rapidly growing Football Analytics practice is applying our capabilities in a new market. We are now providing innovative technology and analysis to 8 high profile football institutions, primarily Premier League clubs.

Energy Analytics

Group income

The group achieved a

increase of 8.5%.

record income of £114.9m

during the financial year. an

Our Energy Analytics practice advised the Government and Ofgem on four key changes to GB Energy policy.

1



 $f_{114.9m}$





Our Insurance Consulting team successfully supported UK based insurers implement their Brexit strategies. We acted as Independent Expert for several Part VII insurance transfers, including for RSA and Fidelis.

New Clients

We secured **49** new on-going actuarial, investment consultancy, DC and/or pensions administration appointments in the year, of which **12 were to £1bn+ pension schemes.**



Buy-ins and Buy-outs

LCP was lead adviser on ten buy-in and buy-out transactions over £100m during 2018, including major transactions for the pension plans of Marks & Spencer and Littlewoods.



Are we at the tipping point?

DC

Our DC team broadened its capability over the year to include a specific focus on financial wellbeing, launching technology to help employers quantify the level of financial shock their employees can withstand. These exciting developments led to the team's **revenues increasing by**;

15.5%



Overview of Financial Statements 2019 continued

Recruitment

Attracting the best talent is key to our long-term success and we continue to have a highly successful annual graduate recruitment programme which is complemented by our summer intern programme. Over the past year we received a record number of applications and employed;

33 graduates 34 summer interns

LCP CARES

Our second LCP CARES awards in November 2018 once again recognised the efforts of LCP's people who had delivered exceptional service for a client, the community or each other. LCP CARES ("Clients Always Receive Exceptional Service") is an articulation of our culture and our promise that everyone at all levels will strive to go the extra mile.



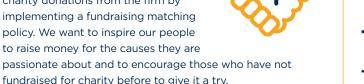
Technology

LCP Visualise, our groundbreaking pension analytics tool, has continued to grow. It has now been adopted by over 350 clients with assets totalling £240bn as of April 2019.



LCP Foundation

The LCP Foundation was launched cementing significant annual charity donations from the firm by implementing a fundraising matching policy. We want to inspire our people to raise money for the causes they are passionate about and to encourage those who have not



Diversity & Inclusion

LCP's Diversity & Inclusion (D&I) Group introduced and expanded a number of key initiatives during the year including:

Two new employee led groups;





- Training sessions tackling areas such as diversity and bias and parental support;
- Focused recruitment efforts, including a new graduate video on LCP's commitment to D&I;
- First new hires under the return programme, LCP Resume:
- Training 10% of staff and partners as Mental Health first aiders:
- Supporting the **Diversity Project**, including representatives on the CEO Advisory Board and Steering Group; and
- Women's Talent Academy aimed at mentoring students wanting to pursue a career in investment consultancy;
- LCP marched at Pride in London for the first time this year - a group of over 30 LCP employees dressed in rainbow coloured T-shirts in support of LCP's LGBT+ network.



These developments leave LCP well positioned to continue to innovate for the benefit of our clients and offer exciting career development opportunities for talented individuals within a supportive and modern working environment.

Aaron Punwani CEO

Overview of Financial Statements 2019 continued

Consolidated statement of comprehensive income

| | 2019 £ | 2018 £ |
|---|--------------|--------------|
| GROSS FEES | 114,919,831 | 105,945,865 |
| Staff costs | (36,911,397) | (34,667,904) |
| Depreciation | (992,311) | (885,820) |
| Other costs | (16,185,200) | (14,999,478) |
| OPERATING PROFIT | 60,830,923 | 55,392,663 |
| Interest | 79,737 | 80,671 |
| Tax | (72,103) | (55,837) |
| PROFIT FOR THE YEAR BEFORE MEMBERS' REMUNERATION AND PROFIT SHARES | 60,838,557 | 55,417,497 |
| | | |
| NOTES: | | |

| Profit attributable to the corporate member | 10,091,237 | 9,284,986 |
|---|------------|-----------|
| Average number of members (partners) | 122 | 112 |
| Average number of employees | 577 | 544 |

Consolidated Group statements of financial position

| | 2019 £ | 2018 £ |
|--|--------------|--------------|
| Intangible assets | 168,001 | 242,768 |
| Tangible assets | 5,251,241 | 4,664,639 |
| TOTAL FIXED ASSETS | 5,419,242 | 4,907,407 |
| Debtors | 38,568,582 | 34,473,709 |
| Cash at bank and in hand | 17,682,768 | 19,749,088 |
| TOTAL CURRENT ASSETS | 56,251,350 | 54,222,797 |
| CREDITORS: amounts falling due within one year | (13,506,296) | (13,229,173) |
| NET CURRENT ASSETS | 42,745,054 | 40,993,624 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | 48,164,296 | 45,901,031 |
| Creditors: amounts falling due after more than one year | (3,504,776) | (3,926,108) |
| TOTAL ASSETS LESS LIABILITIES | 44,659,520 | 41,974,923 |
| Represented By: | | |
| Members' capital | 5,682,805 | 5,672,203 |
| Non-controlling interest | 462,828 | 441,364 |

For a detailed version of our accounts please **<u>click here</u>**

Other reserves

MEMBERS' FUNDS EMPLOYED

38,513,887

44,659,520

35,861,356

41,974,923